# Army Science and Technology (S&T) Path Ahead

Update for the Vice Chief of Staff

October 3, 2012

#### Honorable Heidi Shyu

Assistant Secretary of the Army (Acquisition, Logistics and Technology) and Army Acquisition Executive



#### **Our Mission**



Design, develop, deliver and sustain products and services to enable our Soldiers to dominate the battlefield today and tomorrow.

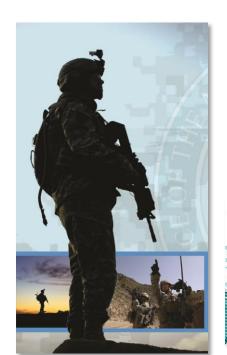






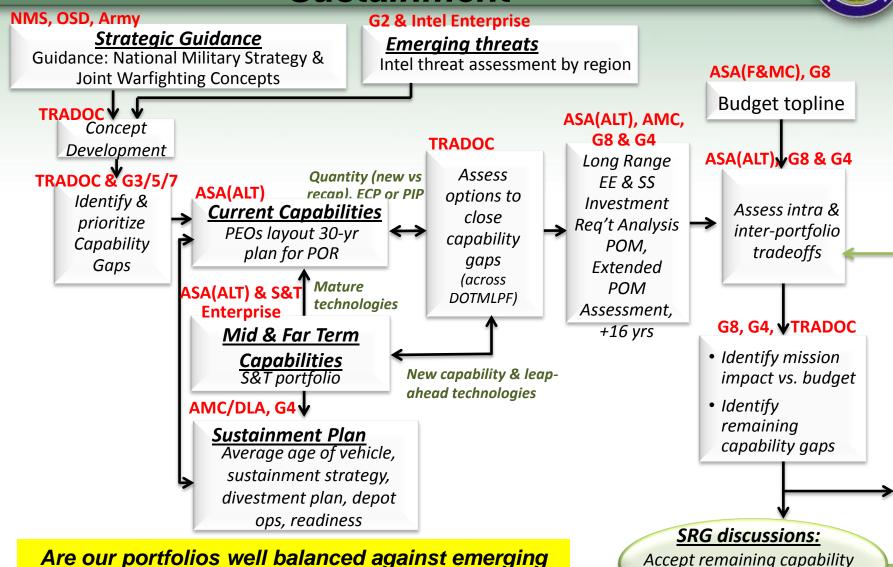




Image Source: US Army Flickr and Tom Clancy's Ghost Recon Future Soldier

# Strategic 30-Yr Look at Equipping & Sustainment

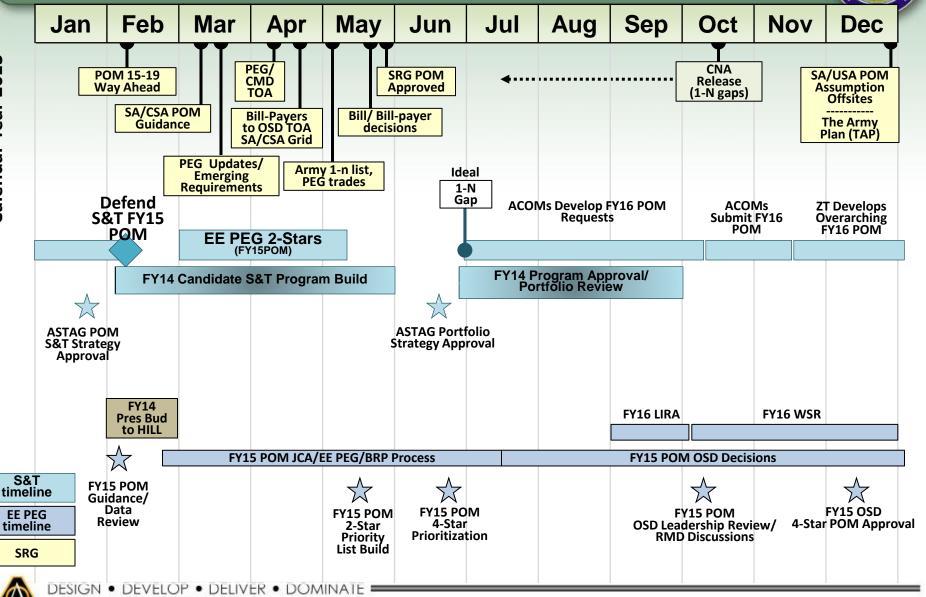




Are our portfolios well balanced against emerging threats/potential operational environment?

gaps vs. tradeoff with other PEGs

## **SRG Yearly Calendar**



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## Strategic Path Forward



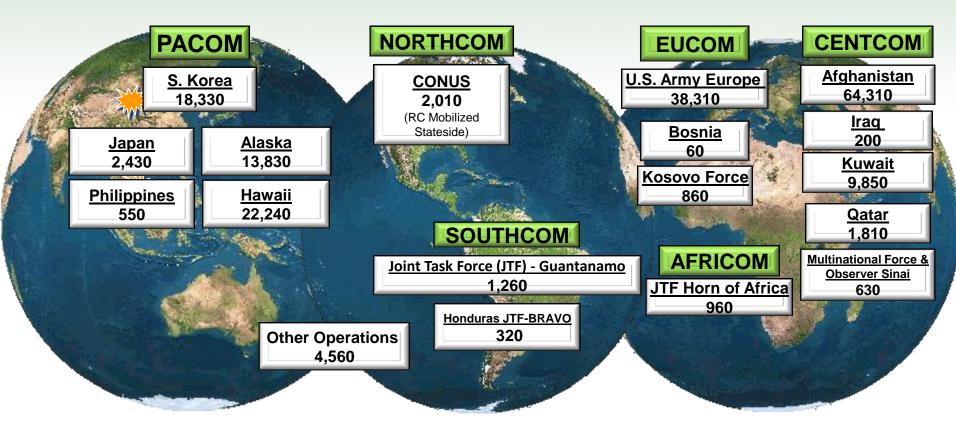
- Assess strengths, weaknesses, opportunities and threats, define critical capability gaps, map S&T strategy to close capability gaps
  - Layout 30-yr Program of Record portfolio: concept development, EMD, Production, sustainment
  - Assess S&T insertion opportunities
  - Linking sustainment strategy: average age of vehicle, upgrade plan, sunset plan
  - Balancing modernization with reset
- Link S&T portfolio into POR planning
- Strengthen S&T collaboration with other Services, FFRDCs, National Labs, academia, other Nations

# The Army Must Remain Prepared for Worldwide Operations



#### Current Army total strength 1.1M Soldiers:

Active - 553,410 Reserve - 201,610 National Guard - 356,820



182,280 Soldiers deployed in ~160 countries

Data as of 4 Sep G3/5/7



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## **Diversity of Threats**



#### **Asymmetric**

- **IEDs**
- Mortars, artillery, rockets
- Suicide bombers

- Chemical & biological agents
- Unconventional methods
- Loose nuke
- Water, electric-grid
- Kidnapping, assassination

#### **Terrorism**

#### Nation-State

- Cyber attack
- Electronic Warfare (GPS, radar, communications)
- Advanced missiles (SAM, AAM, CM)
- Long range ballistic missiles
- Anti-satellite (ASAT)
- Directed Energy
- Advanced fighters, bombers, helicopters, UAVs
- Integrated Air Defense
- Deeply Buried, Hardened C2

- Cyber attack: Financial systems
- Kidnapping , assassination

#### Criminal Element

These capabilities will blur across the line in a highly networked society



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## **Army Top Challenges**



- Greater force protection (Soldier, vehicle, base) to ensure survivability across all operations.
- Ease overburdened Soldiers in Small Units.
- Timely mission command & tactical intelligence to provide situation awareness and communications in all environments
- Reduce logistic burden of storing, transporting, distributing and retrograde of materials
- Create operational overmatch (enhanced lethality and accuracy)
- ➤ Achieve operational *maneuverability* in all environments and at *high operational tempo*.
- Enable ability to operate in CBNRE environment
- Improve early detection of TBI
- Improve operational energy
- Improve individual & team training
- Reduce lifecycle cost of future Army capabilities



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## Challenge Investments



**FY14**\* FY14-18\*

## **Top S&T Challenges**

6.2, 6.3, 6.7 Funding

\$1,641M \$8,448M

\*FY14 BES

**Force Protection** \$642M \$3.054M

Overburden \$117M \$474M

MSN CMD & **Tactical** Intel \$353M \$1.826M

Logistics Burden \$27M \$112M

**Operational** Overmatch \$189M \$1.144M

Maneuver \$148M \$873M

**CBRNE Operation** \$0M\*\* \$0M\*\*

**Traumatic Brain Injury** \$5M \$40M

**Operational Energy** \$84M \$510M

**Training** \$56M \$315M

Lifecycle Costs \$19M \$98M

MSN CMD - Mission Command CBRNE - Chemical, Biological, Radiological, Nuclear, Explosive

#### Army's Challenge: Enhance Maneuverability



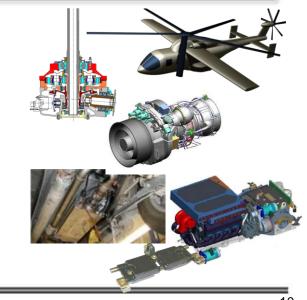


#### **Desired Capabilities**

- Higher speed, longer range aircraft
- More efficient platforms
- Mobility in all terrain
- IED / mine detection and neutralization at tactical speeds

#### <u>Technology Enablers</u>

- High speed rotor systems and low drag fuselages
- Future advanced rotorcraft drive system
- Advanced affordable turbine engine
- Vehicle management systems
- Active suspension
- Power-train, energy storage, thermal management, and friction reduction technologies for combat and tactical vehicles
- Algorithms and processing power for IED/mine detection





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## Air Portfolio Structure

FY13 FY13-17



## Air Portfolio

6.2 and 6.3 Funding

\$141M \$762M

**Platform** Design & Structures

> \$28M \$216M

**Engines & Drive Trains** 

> \$22M \$111M

Aircraft & **Occupant** Survivability

> \$26M \$124M

Maintain & Sustainability

> \$14M \$66M

Rotors & Vehicle **Management** 

> \$18M \$71M

Aircraft Weapons & Sensors

> \$18M \$91M

Unmanned & Optionally Manned Systems

> \$15M \$83M

#### Investment **Areas**

- Advanced Aircraft Design
- Structures
- National Rotorcraft **Tech Center**

Investment Areas

Engines Drive Trains Investment Areas

- Degraded Visual **Environment**
- Signature Reduction
- Threat Warning & **Jammers**
- Vehicle Hardening

Investment Areas

·Health Usage **Monitoring** 

Investment **Areas** 

- Rotors Vehicle
- Management **Systems**

Investment Areas

- Cockpit **Displays** Sensors
- Weapons

Investment Areas

- Autonomy
- ·Human/ Machine Interface
- Unmanned Aerial Vehicle

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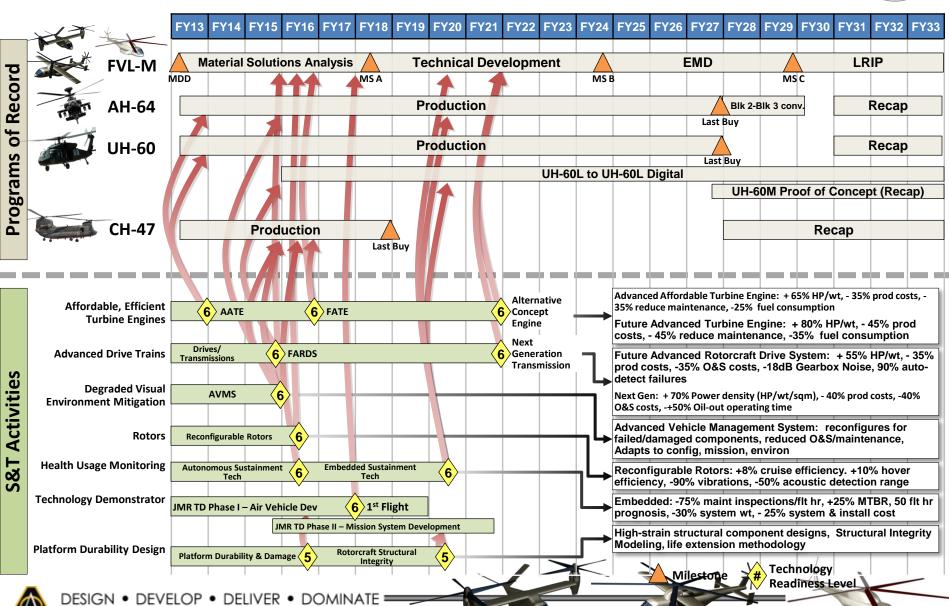
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## Army's Challenge: Enhance Mobility





# **Engines & Drive Trains Sub-Portfolio**



# Goal: Provide increased power density to meet vertical lift operation requirements while reducing fuel usage

#### S&T Major Efforts include:

- 3000 shp turbine engine
- 7000 shp turbine engine
- Advanced high power density transmission



#### Near-term Goals:

- Develop turbine engine with 25% reduced fuel burn and 35% reduced production and maintenance costs (medium fleet)
- Develop turbine engine with 35% reduced fuel burn and 45% reduced costs (heavy fleet)
- Develop high power density transmission with 55% increased hp/wt and 35% reduced production and maintenance costs

#### Mid/Far-term Goals:

- Develop turbine engine with broad, high efficiency operating speed envelope
- Develop lightweight, durable multi-speed/variable speed transmission to provide variable output speed

## Legacy/Existing Syst include:

- Chinook
- Apache
- Blackhawk
- Kiowa



#### Internal Stakeholders:

- AMRDEC
- ARL
- VAATE



#### External Stakeholders:

- PEO-Avn, Platform PMs
- PM-ASE
- G-3/5/7 Aviation, G-8
- Navy/USMC
- TRADOC TCMs

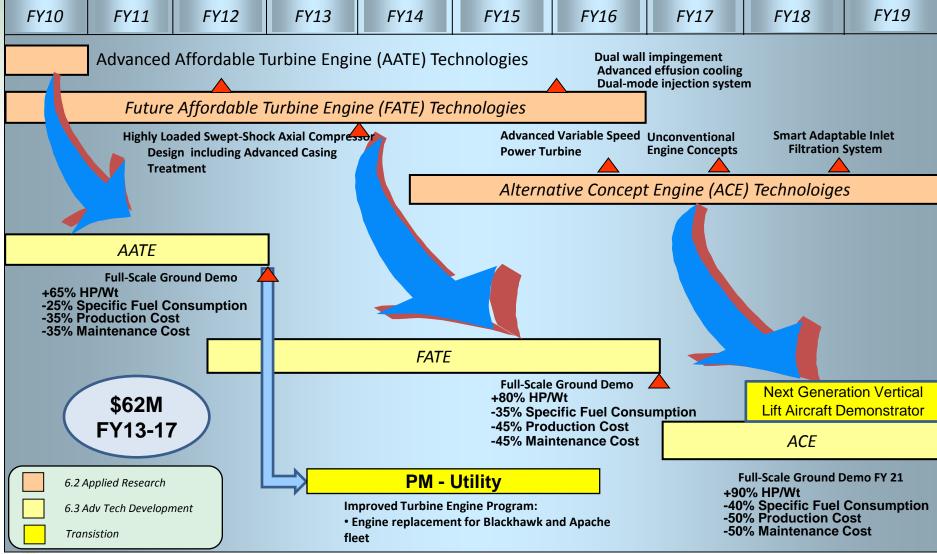


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## **Affordable Turbine Engines**





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## Advanced Affordable Turbine Engine



#### 2 Contractors:

**General Electric Advanced Turbine Engine Company** 



Schedule & Cost (\$M)						
Milestones		FY08	FY09	FY10	FY11	FY12
Aero, Mech Designs						
Fabrication - component /rig hardware - engine hardware		, [				
Component Rig Tests - compressor, combustor - turbine, mech systems					\$	
Engine Tests						6
	Army D447	10.6	11.3	17.3	10.6	0.0
Total D447	Air Force	0.5	0.5	0.0	0.0	0.0
\$49.8 M*	GE Share	4.6	19.0	25.3	15.4	2.1
	ATEC Share	10.5	36.5	17.8	4.6	6.7

#### **Purpose:**

Develop advanced, affordable, 3000 hp class turboshaft engine technology providing improved operational capability for Blackhawk, **Apache & other Future Force rotorcraft** 

#### **Products:**

- Two competing full system demos of an affordable, fuel efficient, high power/weight engine
- Technology readiness for transition to EMD engine program for UH-60/AH-64 upgrades
- Enhanced Software Design Tools to support future engine development efforts

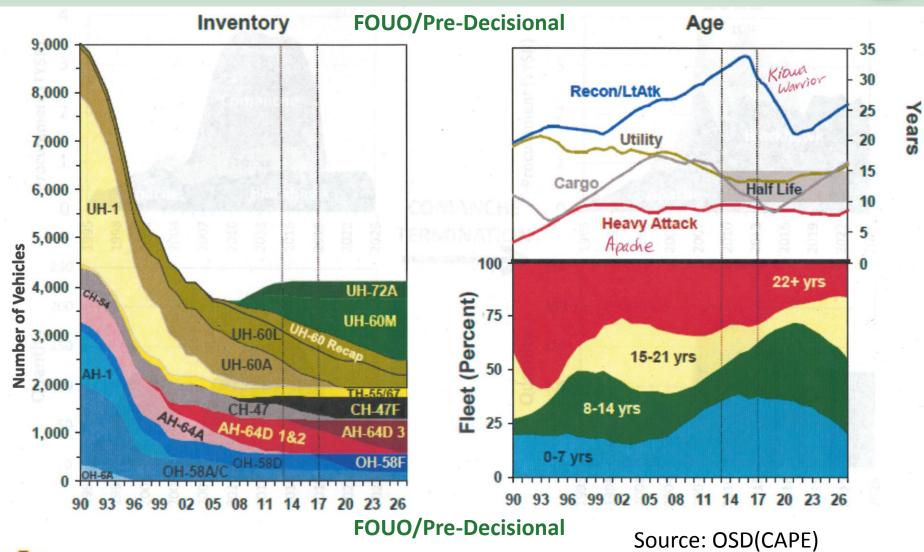
#### Payoff:

- Transitioned to PM Utility Improved Turbine **Engine Program**
- Provides required range & payload capability for UH-60 Recapitalization
- Improved Hot/High Engine Capability for **Apache & Blackhawk**
- 35% Reduction in Production Cost (\$/hp) & **Maintenance Cost**
- Reduced logistic footprint
- Other Applications SOF, Jay Hawk, Seahawk, Joint Multi-Role Rotorcraft, HH-60 Recap



## **Army Rotary Wing Inventory & Age**





#### Air Portfolio Recent Significant Transitions



- Apache AH-64
  - Manned-Unmanned Avionics Architecture
  - Video from Unmanned aircraft systems for Interoperability Teaming (VUIT-2)
  - Hostile Fire Indicator (Ground Fire Alerting System)
- Black Hawk UH-60
  - Advanced Affordable Turbine Engine
  - Health Usage and Monitoring System
- Chinook CH-47
  - Visual/Infrared (IR) Coatings Technology
  - Flight Control Laws
  - T-55 Engine Improvements
  - Rotor Blade Erosion





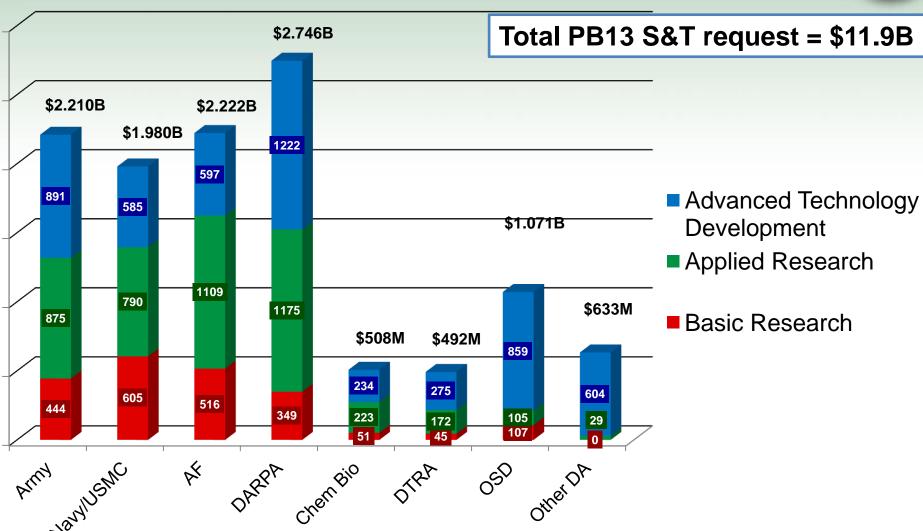


Strong legacy of successful development and demonstration



## Defense S&T Funding



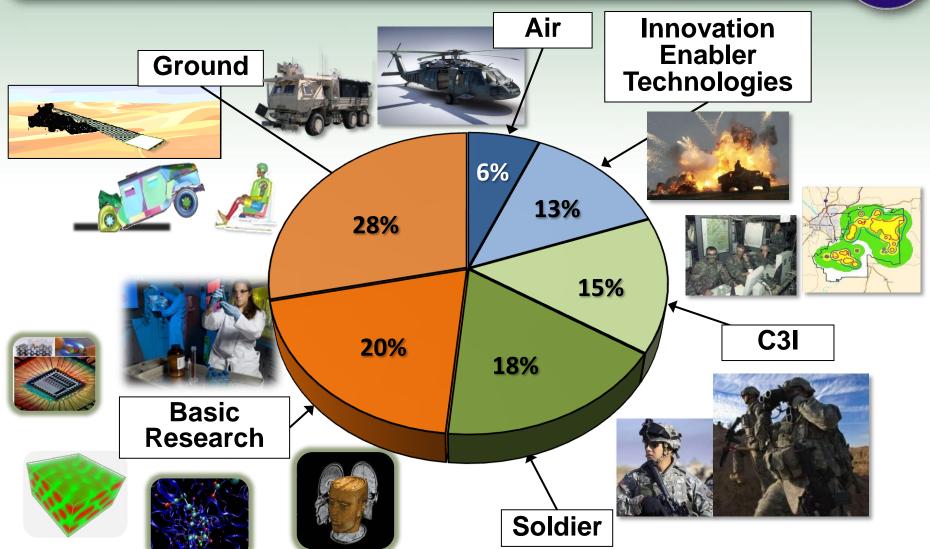


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## **Army's S&T Portfolio\***





\*Source: Army Science and Technology Management Information System (ASTMIS) PB13

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## **Army's Technical Challenges**



#### Basic Research Portfolio

#### Extramural Research (53%)

**University Affiliated Research Centers** 

ICB - Biotechnology **ICT - Immersive Simulation & Training** ISN - Nanotechnology

Centers for Enduring Needs **Vertical Lift Research, Automotive** Research, HP Computing, HBCU/MI

> **Multidisciplinary University Research Initiatives**

> > **University Single Investigator Program** ~ 1200 grants, ~340 schools

#### In-house Research (36%)

Core programs - AMC, MRMC, ERDC, ARI, SMDC

**ILIR** 

#### Collaborative Technology / Research Alliances (11%)

Lab, academia, and industry -**Robotics, Micro Autonomous Systems** Technology, Network Science, Cognition and **Neuroergonomics, Multiscale Materials** 

> **Network & Info Science International Technology** Alliance (US/UK)

> > CB - Institute for Collaborative Biotechnology

ICT - Institute for Creative Technology

ISN – Institute for Soldier Nanotechnology

#### **Basic Research Investments**



## **Basic Research Portfolio**

FY13\* FY13-17\*

6.1 Funding

\$444M \$2341M

\*PresBud Request FY13

#### Human Centric

\$70M \$364M

## Information Centric

\$53M \$298M

## Material Centric

\$155M \$816M

## Platform Centric

\$47M \$253M

## Enrichment Initiatives

\$118M \$611M

#### **Investment Areas**

- Life Sciences
- Behavioral
- Training
- Neuroscience
- Medical

#### **Investment Areas**

- Computing
- Cyber
- Decision Making
- Network Sciences

#### **Investment Areas**

- Classical Sciences
- Materials Modeling
- Biotechnology
- Nanotechnology
- Environment

#### **Investment Areas**

- Simulation
- Autonomy
- Vehicles

#### **Investment Areas**

- University Research Initiatives
- Innovative Lab Research
- Educational Outreach
- Foreign Technology



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## **University Based Basic Research**





#### **University Affiliated Research Centers**

Institute for Collaborative Biotechnology – UCSB, CalTech, MIT Bio-inspired materials, sensing, energy-storage, networks, and neuroscience





Institute for Creative Technology - USC

Immersive simulation and training, Human-Virtual to Human interactions, PTSD therapy



Institute for Soldier Nanotechnology – MIT Nano materials, fibers, sensing, medical



#### **Centers of Excellence for Enduring Army Needs**

Vertical Lift Research Centers –

Penn State, Georgia Tech, University of Maryland Improve tactical mobility, reduce logistics blueprint and increase survivability for rotary wing vehicles

Automotive Research Center –

**University of Michigan** 

Leverage commercial technology for Army vehicle systems

•HBCU/MI Partnerships in Research Transitions -

Howard, Hampton, NC A&T, Delaware State

Advanced algorithms, Bayesian Imaging and signal processing for landmines and IED detect





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## Multidisciplinary University Research Initiatives

includes

-Defense University Research Instrumentation Program -Presidential Early Career Award for

Scientists and Engineers

#### University Single Investigator Program

~ 1200 grants, ~340 universities

Basic Research in physical sciences, mathematics, life sciences, engineering

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## Collaborative Technology / Research Alliances



#### Robotics -

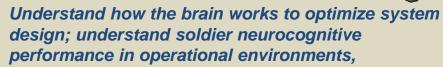
**General Dynamics Robotics Systems**, Carnegie Mellon, Florida A&M, U. Penn, JPL

Expand technologies available for future unmanned systems with ability to team with Soldiers; Develop foundational manipulation / mobility behaviors

Micro Autonomous Systems Technology -BAE, Jet Propulsion Lab, U. Maryland, U. Michigan, U. Penn

Microsystem mechanics, processing for autonomous operation, microelectronics and platform integration

Cognition and Neuroergonomics -DCS Corp, Taiwan Brain Research Center, UC San Diego, U. Michigan, U. Texas



Materials in Extreme Dynamic Environments -JHU, CalTech, Rutgers, U. Delaware

Understanding materials under high strain-rates

Multiscale Multidisciplinary Modeling of Electronic Mat. -U. Utah, Boston U., Rensselaer Polytechnic Institute

Microscale properties to design macroscale behavior for electronics

**Network Science –** BBN, Penn State, U. Illinois-Urbana Champaign, Rensselaer Polytechnic Inst.

Communications networks, interplay of social/cognitive info; affect of one network on another

**Network & Information Science International Technology Alliance –** US/UK alliance led by IBM

Network operations in Coalition environments





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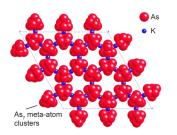
#### In-House Basic Research



#### AMC/RDECOM -

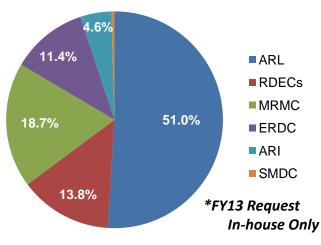
Armor & Energetic Materials
Sensors and Electronics
Neuroergonomics
Human-Robotic Interaction
Air and Ground Vehicle Technology

Armaments
Combat Feeding
Chem/Bio Surface Science





ERDC –
Environmental Science
Training Land Natural
Resources and Sustainability







MRMC –
Infectious Diseases
Operational Medicine
Combat Casualty Care
Traumatic Brain Injury
Rehabilitative Medicine

ARI –
Personnel Measures
Leader Development
Training Effectiveness



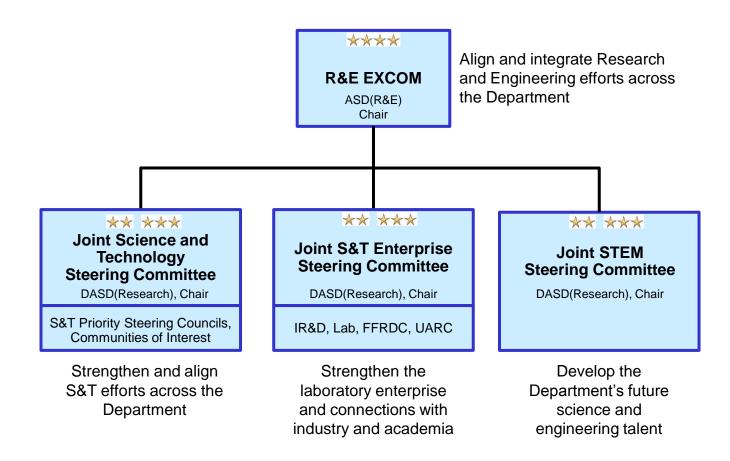


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## Realignment and Focus of Existing R&E EXCOM Elements

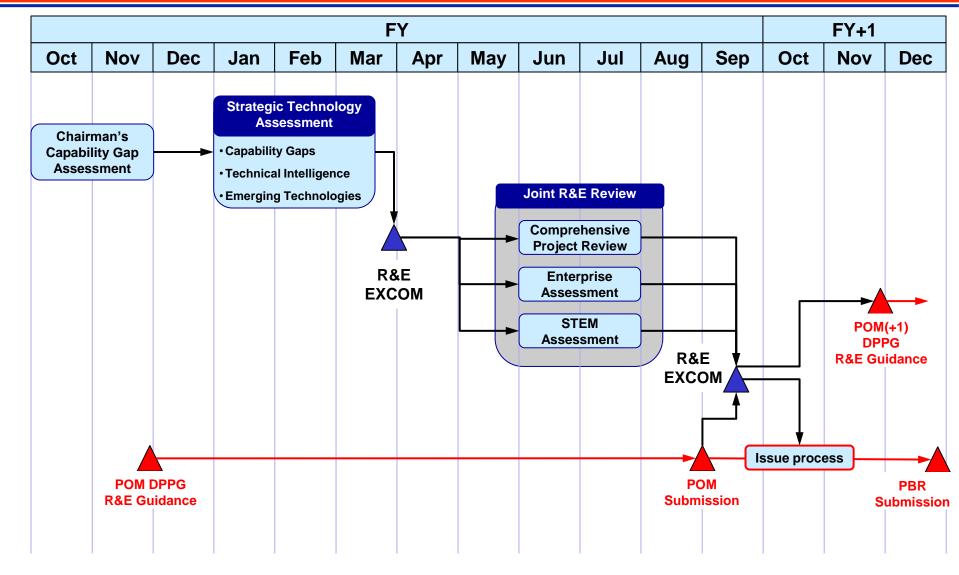






## Annual R&E EXCOM Planning Calendar





## Backup

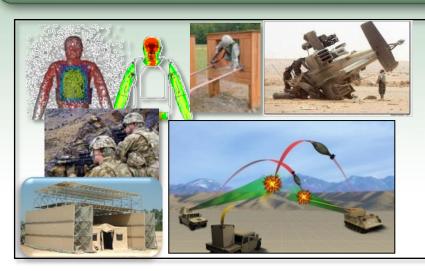




# Greater force protection (Soldier, vehicle, base) to ensure survivability across all operations

#### Army's Challenge: Enhance Protection





#### **Desired Capabilities**

- Holistic protection for Soldiers, ground, and air vehicles and operating bases
- Lighter and more capable protection against a wide range of threats
- Improved concealment, deception and threat avoidance

#### Technology Enablers

- Multi-function, lighter-weight materials with improved properties
- Novel components and systems for active and passive protection of platforms and bases
- Multi-band signature management and countermeasures
- Design tools, hi-fidelity models, robust simulations and improved test methodologies







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#### Army's Challenge: Improved Combat Casualty Care





#### **Desired Capabilities**

- Hemorrhage control and resuscitation
- Comprehensive intensive care and enroute care
- Diagnose, predict and improve treatment of traumatic battlefield injuries

#### **Technology Enablers**

- Improved blood platelet storage and clotting of trauma injuries
- Learning algorithms to predict severity of injury and improve ventilation strategies
- Enhanced methods of regenerative medicine for improved bone and nerve gap repairs
- Novel stem cell therapies for wound healing
- Medical products for the treatment of the face and mouth, burns and scars, hard and soft tissue, volumetric muscle loss, and immune modulation





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# Ease **overburdened** Soldiers and Squads in Small Units

## Army's Challenge: Lighten the Load - physical and cognitive





#### **Desired Capabilities**

- Lightweight, mission tailorable equipment and energy assets
- Improved ease of use for new systems
- Improved Soldier readiness
- Autonomous offloading of equipment
- Precision re-supply

#### Technology Enablers

- Composite materials and miniature sensor systems
- Bio-sensors, personal area networks, and algorithms
- Accurate, more comprehensive assessment methods of Soldier knowledge, skills, abilities and resiliency
- Nutritional, physiological and cognitive research
- Holistic human system analysis and integration
- Decision making tools







Timely *mission command* & tactical intelligence to provide situation awareness and communications in all environments

# Army's Challenge: Improve Tactical Intelligence



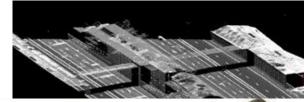


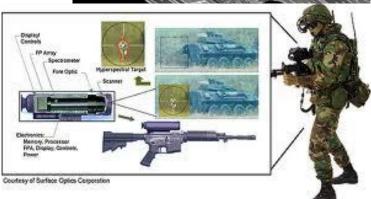
#### **Desired Capabilities**

- Avoid tactical and operational surprise
- Persistent Intelligence, Surveillance, and Reconnaissance (ISR) to detect and track threats, to include vehicles and dismounts
- Identification and discrimination of threats
- Actionable intelligence down to the squad level

#### Technology Enablers

- Light Detection and Ranging (LiDAR) sensors
- Integrated Electro Optical (EO/IR)/Long Wave Infrared, Millimeter Wave (MMW) radar
- Foliage penetration radar
- Hyper-spectral imaging
- Integrated dismount tracking with ID algorithm
- Apps to enhance multi-intelligence integration
- Algorithms to fuse data and decrease false alarms







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# Army's Challenge: Mission Command – Counter Cyber and Electronic Warfare (EW) Threats



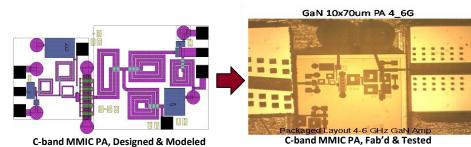


#### **Desired Capabilities**

- Operate in a cyber battlefield (offensive and defensive)
- Operate in complex EW environments (RF, GPS, communications, radar, jamming)

#### Technology Enablers

- Chip-scale atomic clocks for ultra-precise timing
- Adaptive wide-band RF components
- Integrated Electronic Warfare systems to enable adaptive sense & avoid
- Trusted foundry chips, design-for-trust
- Trusted software
- Resilient architecture and framework
- · Identity management
- Polymorphic code



Dynamic monitoring to detect, analyze, respond and protect against unauthorized activity

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#### Army's Challenge: Mission Command – Enhance Connectivity



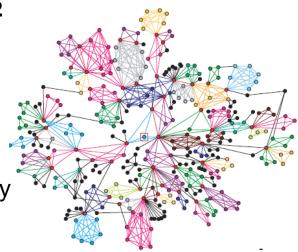


#### **Desired Capabilities**

- Assured connectivity on the move
- Secure reliable communication at all levels
- Interoperability with coalition forces
- Cross domain access to unclassified, classified & coalition networks
- Common operating environment

#### Technology Enablers

- Integrated end-to-end secure network architecture
- Dynamic spectrum access
- Conformal multi-band antennas
- Self-healing, self-forming network
- Multi-channel, multi-waveform devices
- Software and algorithms to support multi-level security
- Integrated communications/EW architecture
- Flexible adaptive network manager





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## Reduce logistic burden of **storing**, **transporting**, **distributing** and **retrograde** of materials

## Army's Challenge: Enhance Transportation, Distribution and Waste Management









#### **Desired Capabilities**

- Improve capability to tactically transport and reliably deliver and retrograde supplies and waste to/from forward operating positions
- Improve consumable efficiencies of Forward Operating Bases (FOBs) and remote bases

#### Technology Enablers

- Distribution Management Tool that optimizes scheduling of tactical transport modes to more efficiently distribute sustainment
- Technology to monitor consumption and optimize energy efficiency
- Autonomous convoy/delivery technologies
- Low-cost, precision air drop
- Waste to energy conversion and waste reduction techniques
- Water recycling, repurposing and management techniques



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## Army's Challenge: Enable Environmentally Sustainable Operations





#### **Desired Capabilities**

- Increased training land availability
- Optimized infrastructure life-cycle planning and operation
- Improved speed and safety for fielding new materiel solutions
- Environmental lifecycle assessment tools that support acquisition decisions

#### Technology Enablers

- Predictive software tools for determining energy losses in building envelopes
- Planning tools and lifecycle models for energy, water, waste resource optimization
- Novel detection, remediation, and mitigation methodologies for emerging energetic materials
- Predictive tools and algorithms for fate, transport and effects of chemicals and materials to aid in development of insensitive, sustainable energetic materials
- Assessment tools for identifying cumulative environmental impacts on training lands
- Analytical software tools for adaptive range and installation management due to climate change

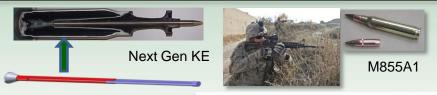




## Create *operational overmatch* (enhanced lethality and accuracy)

#### Army's Challenge: Enhance Lethality







High-Energy Laser Technology Demonstrator



Low Cost Tactical Extended Range Missile



Close Combat Missile Modernization



Cluster Munitions Replacement

#### **Desired Capabilities**

- Maintain lethal overmatch
- Increased accuracy
- Extended ranges
- Scalable, tailorable effects
- Ability to operate in GPS-denied environment
- Ability to effectively engage moving targets

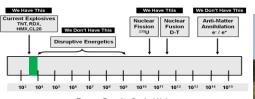
#### Technology Enablers

- Selectable and Multi-Purpose Warheads
- Green kinetic-energy penetrator for Small Arms ammunition and Tank-fired rounds
- · Reduced-weight weapon components
- Guidance & Fire Control technologies
- · Propulsion technologies
- Disruptive Energetics (3-10x)
- Directed-energy weapons

High G, Miniaturized, Modular, Precision Target Sensor







Energy Density Scale (J/g)





Selectable Yield Unitary Warhead





# Achieve operational maneuverability in all environments and at high operational tempo

#### Army's Challenge: Enhance Operational **Autonomy**











#### **Desired Capabilities**

- Trusted assets which operationally react to the complexity of the battlefield
- Autonomous assets to accomplish routine and high-risk mission tasks
- Scalable autonomy allowing human intervention or manned/unmanned teaming

#### Technology Enablers

- Autonomous behaviors algorithms for UAS dynamic replanning and contingency management
- Ground vehicle autonomy technologies to provide improved learning and manipulation to enable Soldier trust
- Algorithms for scalable autonomy intervention on existing tactical vehicles from driver assist to leader/follower
- Manned/unmanned autonomous behavior logic
- Autonomous material handling technology







## Enable ability to **operate in CBRNE environment**

### Army's Challenge: Enable Operation in Chem/Bio Environment





#### **Desired Capabilities**

- System integration of Defense Threat Reduction Agency (DTRA) Joint Program Executive Office (JPEO) Chem/Bio technologies with other battlefield assets, including medical countermeasures
- Integrated detection devices



 Technical expertise in fibers, Soldier and human systems, and human system integration to execute DTRA projects

#### Technology Enablers

- Novel materials for decontamination/inactivation of agents built into uniforms or "second skin"
- Integration of new protective mask capabilities into head protection systems
- Predictive models of human cognitive and physical performance while encapsulated
- Human Systems Integration engineering support for Program Managers









#### Improve early detection of TBI

#### Army's Challenge: Improve Early Detection of TBI





#### **Desired Capabilities**

- On-scene TBI assessment and diagnosis
- Effective treatment of TBI

#### Technology Enablers

- Biochemical research of specific biomarkers that indicate TBI to complete a field assay for the detection of TBI
- Novel drugs and therapeutic strategies and selective cooling to manage TBI
- Provide more effective assessment and intervention capabilities to mitigate the effects of combat on brain function

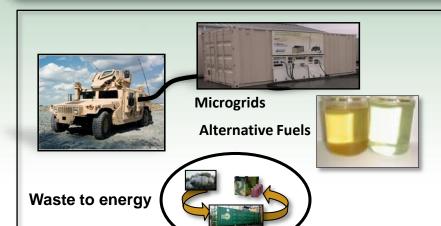




#### Improve operational energy

#### Army's Challenge: Improve Operational Energy



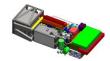


#### **Desired Capabilities**

- Increased Platform Fuel Efficiency
- Lighter, more powerful Soldier power sources
- Reduced Logistics Demand
- Energy-efficient structures and devices

#### Technology Enablers

- Advanced turbine engines
- High efficiency drive systems
- Electrochemical power sources for longer lasting power
- Wearable Power (fuel cells, new battery chemistries, energy harvesting, distribution) and recharging capability for improved mobility
- Alternative energy to reduce logistics
- Generators with multi-fuel use
- Intelligent power management
- Waste to energy conversion
- Energy loss models and management tools
- Materials and design of energy efficient structures



Electric Power for Silent Watch



**Technologies** 



Advanced Affordable **Turbine Engine** 



Integrated Energy Harvesters



Advanced Rotorcraft Drive System





## Improve *individual & team training*

## Army's Challenge: Individual & Collective Training





#### **Desired Capabilities**

- Live-Virtual-Constructive-Gaming (LVCG) and Immersive tools (anywhere, anyplace)
- Training and innovative learning methods
- Tools to manage, integrate and develop training events
- Realistic-Mission Command Centric integrated environments
- Increased training land availability

#### Technology Enablers

- Cognitive architecture for realistic virtual humans, with better social simulation tools
- Embedded training applications, mobile learning, integrated tutors
- Adaptation of commercially available electronics combined with LVCG and authoring tools for realistic anywhere, anyplace training events
- Mixed/Augmented reality hardware and software components that facilitate cognitive/emotional stressor, smells, and natural movements within LVCG and immersive environments
- Assessment tools for identifying cumulative environmental impacts on training lands





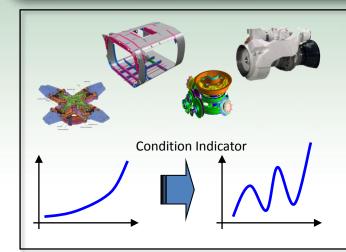
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## Reduce lifecycle cost of future Army capabilities

#### Army's Challenge: Reduce Lifecycle Cost





#### **Desired Capabilities**

- Sustainable and affordable components and systems
- Low cost per unit, reduced SWAP, streamlined / simple man-machine interfaces
- Systems that are manufacturable at low cost
- Reduced logistics footprint
- Reduce environmental impact of acquisition systems during training and operations

#### Technology Enablers

- Environmental lifecycle assessment tools supporting acquisition decisions
- Planning tools and lifecycle models for energy, water, waste resource optimization
- Small, lighter, and cheaper weapons/munitions components
- Efficient manufacturing processes and packaging techniques
- Sensing and algorithms to support condition-based maintenance
- Novel prediction, detection, remediation, and mitigation methodologies for environmental impact of emerging materials





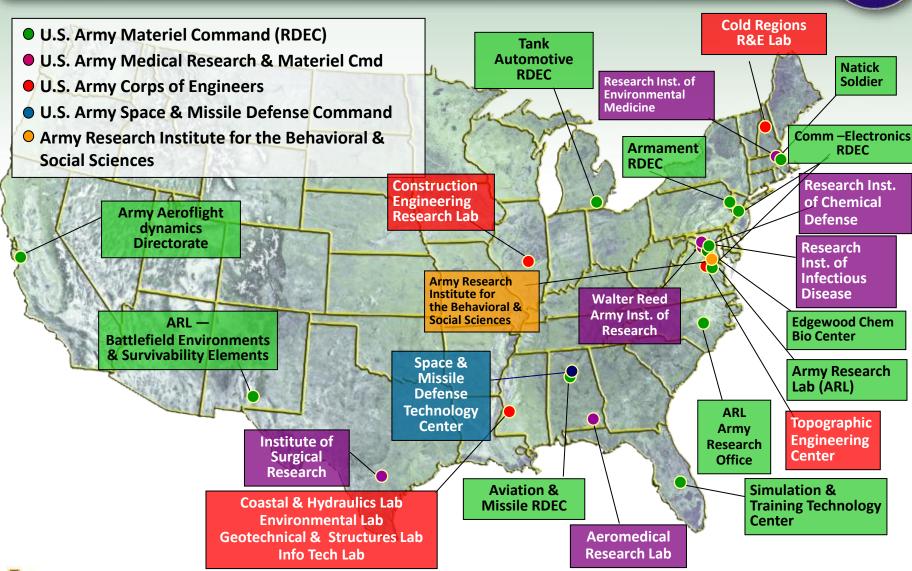






#### **Army S&T Laboratories and Centers**





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#### **Army S&T Workforce\***



#### Total Civilian Manpower: ~19,000



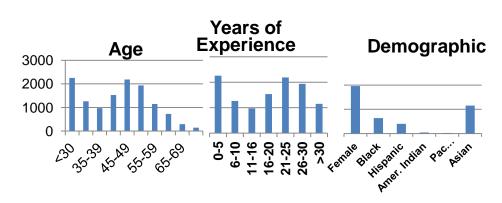
- ~ 12,000 Scientists & Engineers
- ~ 7,000 Technicians, Analysts, & Admin
- ~10% new hires per year
- ~ 450 Military S&E
- ~ 6500 Contractor S&E and support

#### Experience & Expertise

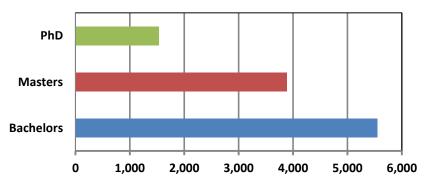


- ~ 2000 deployed & deployable employees:
- Matrix support to JPEO/PEO offices acquisition certification

#### **Diversity**



#### Civilian S&E Workforce Degrees\*



\*Source: 2010 Army Science and Technology Master Plan

